

**Wood's Homes Foundation**  
**Financial Statements**  
**December 31, 2023**



## INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of the Wood's Homes Foundation

### ***Opinion***

We have audited the financial statements of the Wood's Homes Foundation (the Entity), which comprise:

- the statement of financial position as at December 31, 2023
- the statement of operations and changes in fund balances for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements, present fairly, in all material respects, the financial position of the Entity as at December 31, 2023, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

### ***Basis for Opinion***

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "***Auditor's Responsibilities for the Audit of the Financial Statements***" section of our auditor's report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### ***Responsibilities of Management and Those Charged with Governance for the Financial Statements***

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

## ***Auditor's Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants

Calgary, Canada

March 26, 2024

**The Wood's Homes Foundation**  
**Statement of Financial Position**  
**As at December 31, 2023, with comparative information for 2022**

				2023	2022
	Operating Fund	Legacy Fund	Restricted Fund	Total	Total
	\$	\$	\$	\$	\$
<b>Assets</b>					
<b>Current assets</b>					
Cash and cash equivalents	1,984,775	-	-	1,984,775	1,106,531
Short-term investments	-	-	-	-	23,392
Accounts receivable	11,644	-	-	11,644	9,141
Prepaid expenses	3,589	-	-	3,589	19,995
Current portion of mortgage receivable (note 4, 10)	10,614	-	-	10,614	10,063
	<u>2,010,622</u>	<u>-</u>	<u>-</u>	<u>2,010,622</u>	<u>1,169,122</u>
<b>Mortgage receivable (note 4, 10)</b>	383,038	-	-	383,038	393,652
<b>Due to/from Foundation Funds</b>	(115,943)	(183,142)	299,085	-	-
<b>Investments (note 3)</b>	<u>2,775,242</u>	<u>3,974,212</u>	<u>3,191,989</u>	<u>9,941,443</u>	<u>8,541,367</u>
	<u>5,052,959</u>	<u>3,791,070</u>	<u>3,491,074</u>	<u>12,335,103</u>	<u>10,104,141</u>
<b>Liabilities</b>					
<b>Current liabilities</b>					
Accounts payable and accrued liabilities	98,601	-	-	98,601	74,855
Due to Wood's Homes Society (note 5, 10)	175,009	-	-	175,009	-
Due to Wood's Homes (note 5, 10)	185,972	-	-	185,972	65,559
Deferred contributions (note 6)	637,535	-	-	637,535	702,159
	<u>1,097,117</u>	<u>-</u>	<u>-</u>	<u>1,097,117</u>	<u>842,573</u>
<b>Deferred contributions (note 6)</b>	<u>1,429,287</u>	<u>-</u>	<u>-</u>	<u>1,429,287</u>	<u>1,227,763</u>
	<u>2,526,404</u>	<u>-</u>	<u>-</u>	<u>2,526,404</u>	<u>2,070,336</u>
<b>Fund balances</b>					
Unrestricted	2,526,555	-	-	2,526,555	2,740,076
Internally restricted (note 7)	-	3,791,070	-	3,791,070	3,246,377
Externally restricted (note 8)	-	-	3,368,241	3,368,241	1,924,519
Restricted for endowment (note 9)	-	-	122,833	122,833	122,833
	<u>2,526,555</u>	<u>3,791,070</u>	<u>3,491,074</u>	<u>9,808,699</u>	<u>8,033,805</u>
	<u>5,052,959</u>	<u>3,791,070</u>	<u>3,491,074</u>	<u>12,335,103</u>	<u>10,104,141</u>
<b>Commitments (note 8)</b>					

The accompanying notes are an integral part of these financial statements.

Signed on behalf of the Board of Directors

  
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 Director

  
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 Director

**The Wood's Homes Foundation**  
**Statement of Operations and Changes in Fund Balances**  
**For the year ended December 31, 2023, with comparative information for 2022**

				<b>2023</b>	<b>2022</b>
	<b>Operating Fund</b>	<b>Legacy Fund</b>	<b>Restricted Fund</b>	<b>Total</b>	<b>Total</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>Revenue</b>					
Contributions	1,522,358	-	1,307,982	2,830,340	1,502,771
Event revenue	381,531	-	-	381,531	213,568
Other income	1,114	-	-	1,114	1,284
	<u>1,905,003</u>	<u>-</u>	<u>1,307,982</u>	<u>3,212,985</u>	<u>1,717,623</u>
<b>Expenses</b>					
Salaries and wages	597,104	-	-	597,104	384,753
Consultants	377,376	-	-	377,376	77,823
Restricted fund distributions	-	-	302,300	302,300	167,824
Event expenses	263,031	-	-	263,031	150,039
General and administrative	167,204	20,884	23,703	211,791	139,040
Advertising and promotion	118,390	-	-	118,390	90,350
Facility	6,565	-	-	6,565	6,776
	<u>1,529,670</u>	<u>20,884</u>	<u>326,003</u>	<u>1,876,557</u>	<u>1,016,605</u>
<b>Excess (deficiency) of revenue over expenses from operations</b>					
	375,333	(20,884)	981,979	1,336,428	701,018
Investment income (note 10b)	211,809	166,451	136,102	514,362	459,038
Net change in fair market value of investments	261,197	399,126	325,641	985,964	(1,613,811)
	<u>473,006</u>	<u>565,577</u>	<u>461,743</u>	<u>1,500,326</u>	<u>(1,154,773)</u>
<b>Excess (deficiency) of revenue over expenses before the following</b>					
	848,339	544,693	1,443,722	2,836,754	(453,755)
Distribution of funds to Wood's Homes Society (note 10)	175,009	-	-	175,009	-
Distribution of funds to Wood's Homes (note 10)	886,851	-	-	886,851	560,193
	<u>1,061,860</u>	<u>-</u>	<u>-</u>	<u>1,061,860</u>	<u>560,193</u>
<b>(Deficiency) excess of revenue over expenses</b>					
	(213,521)	544,693	1,443,722	1,774,894	(1,013,948)
<b>Fund balances - beginning of year</b>					
	<u>2,740,076</u>	<u>3,246,377</u>	<u>2,047,352</u>	<u>8,033,805</u>	<u>9,047,753</u>
<b>Fund balances - end of year</b>					
	<u>2,526,555</u>	<u>3,791,070</u>	<u>3,491,074</u>	<u>9,808,699</u>	<u>8,033,805</u>

The accompanying notes are an integral part of these financial statements.

# The Wood's Homes Foundation

## Statement of Cash Flows

For the year ended December 31, 2023, with comparative information for 2022

	<u>2023</u>	<u>2022</u>
	\$	\$
<b>Operating activities</b>		
(Deficiency) excess of revenue over expenses of the operating, legacy and restricted funds	1,774,894	(1,013,948)
Items not affecting cash		
Net change in deferred contributions	136,900	(916)
Unrealized change in fair market value of investments	(985,964)	1,613,811
	<u>925,830</u>	<u>598,947</u>
Net change in non-cash working capital affecting operations (note 11)	61,041	9,598
	<u>986,871</u>	<u>608,545</u>
<b>Investing activities</b>		
Repayment of mortgage receivable	10,063	9,542
Purchase of investments	(414,112)	(661,002)
	<u>(404,049)</u>	<u>(651,460)</u>
<b>Financing activities</b>		
Change in due to Wood's Homes Society	175,009	-
Change in due to Wood's Homes	120,413	59,623
	<u>295,422</u>	<u>59,623</u>
<b>Increase in cash and cash equivalents</b>	878,244	16,708
<b>Cash and cash equivalents - beginning of year</b>	<u>1,106,531</u>	<u>1,089,823</u>
<b>Cash and cash equivalents - end of year</b>	<u>1,984,775</u>	<u>1,106,531</u>
<b>Cash and cash equivalents consist of:</b>		
Cash held with banks	<u>1,984,775</u>	<u>1,106,531</u>

The accompanying notes are an integral part of these financial statements.

# The Wood's Homes Foundation

## Notes to the Financial Statements

For the year ended December 31, 2023 with comparative information for 2022

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### 1. Nature of the organization

Wood's Christian Homes Endowment Fund Trust (the "Trust") was established on April 24, 1990 as a public foundation under the Alberta Companies Act with funds contributed by Wood's Homes Society. On November 6, 2000 the Trust was restructured as a not-for-profit corporation under the name The Wood's Homes Foundation (the "Foundation"). The purpose of the Foundation is to advance the mission, goals and objectives of Wood's Homes Society (the "Society") and Wood's Homes ("Wood's"). The Foundation has a separate independent Board of Directors. The Foundation may contribute an annual amount to the Society and/or Wood's on approval by the Foundation's Board of Directors.

The Foundation is a wholly-owned subsidiary of the Society.

The Foundation has been registered as a charity under the Canadian Income Tax Act, and therefore, is exempt from tax.

### 2. Accounting policies

#### Basis of accounting

The financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO) as issued by the Canadian Accounting Standards Board.

#### Fund accounting

The Operating Fund reports the administrative and fundraising activities of the Foundation, including unrestricted contributions. This fund uses the deferral method of accounting for contributions.

The Legacy Fund reflects transactions and balances related to amounts set apart from operations for the purpose of growth. This fund uses the restricted fund method of accounting for contributions.

The Restricted Fund reflects transactions and balances related to the Foundation's endowment funds and other externally restricted contributions, as described in Notes 8 and 9. This fund uses the restricted fund method of accounting for contributions.

#### Revenue recognition

Restricted contributions, bequests and endowment contributions are recognized as revenue of the appropriate restricted fund when received, or if no appropriate restricted fund exists, they are recognized in the Operating Fund as revenue when the related expenditures are incurred. Unrestricted contributions are recognized as revenue of the Operating Fund when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Restricted investment income is recognized as revenue in the fund in which it is earned. Unrestricted investment income is recognized as revenue in the Operating Fund. Event revenue is recognized in the Operating Fund when received or receivable and the event has occurred.

#### Use of estimates

The financial statements of the Foundation have been prepared in accordance with ASNPO which require management to make assumptions and estimates that affect the reported amount of assets, liabilities, revenues and expenses. Actual amounts could differ from those estimates.

# **The Wood's Homes Foundation**

## **Notes to the Financial Statements**

### **For the year ended December 31, 2023 with comparative information for 2022**

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#### **2. Accounting policies (continued)**

##### **Cash and cash equivalents**

Cash and cash equivalents include cash and short-term investments that have maturity dates of less than 90 days when purchased, are readily convertible to known amounts of cash and are subject to insignificant risk of change of value.

##### **Short-term investments**

Short-term investments include shares donated to the Foundation which can be easily traded, expected to be held for less than 30 days after the date of donation and are not subject to significant risk of change of value.

##### **Investments**

The Foundation carries its investments at fair market value. Unrealized gains or losses on investments are reflected in the statement of operations.

##### **Donated materials and services**

Donated materials and services, including volunteer services, are not recognized in the financial statements.

##### **Financial instruments**

The Foundation initially measures financial assets and financial liabilities at their fair value. It subsequently measures its financial assets and financial liabilities at amortized cost, other than investments which are reported at fair value. The financial assets subsequently measured at amortized cost include cash and cash equivalents, accounts receivable, and the mortgage receivable. The financial liabilities measured at amortized cost include accounts payable and accrued liabilities and amounts due to Wood's Homes and Wood's Homes Society.

#### **3. Investments**

The Foundation's investments are professionally managed by an independent investment manager. Investments are comprised of 100% managed funds. At December 31, 2023, the cost value of the investment portfolio is \$9,188,013 (2022 – \$8,783,198).

#### **4. Mortgage receivable**

In June 2019, the Foundation loaned the Society, a related party, \$435,000 to finance the purchase of property to be used in regular programming. The mortgage is unsecured and is amortized over twenty-five years with an initial five-year term bearing an interest rate of 5.34% per annum (2022 – 5.34%) and monthly payments of \$2,615.

#### **5. Due to Wood's Homes and Wood's Homes Society**

Amounts due to Wood's Homes and Wood's Homes Society are unsecured, non-interest bearing and due on demand.



# The Wood's Homes Foundation

## Notes to the Financial Statements

For the year ended December 31, 2023 with comparative information for 2022

### 6. Deferred contributions

Deferred contributions represent externally restricted amounts received that have not been spent. These amounts are restricted for various programs at Wood's Homes.

	<u>2023</u>	<u>2022</u>
	\$	\$
Balance – beginning of year	1,929,922	1,930,838
Contributions received	654,362	564,660
Recognized as contribution revenue	(517,462)	(565,576)
	<u>2,066,822</u>	<u>1,929,922</u>
Less: Current portion	(637,535)	(702,159)
Balance – end of year	<u>1,429,287</u>	<u>1,227,763</u>

### 7. Internally restricted fund balances

The internally restricted fund balance in the Legacy Fund is restricted by the Board of Directors for use in future major projects.

### 8. Externally restricted fund balances

	<u>2022</u>	<u>Donations</u>	<u>Investment Income</u>	<u>Amortization of funds</u>	<u>2023</u>
	\$	\$	\$	\$	\$
Endowment Fund Earnings	88,458	-	31,792	-	120,250
Taylor Educational Fund	470,596	-	92,729	(1,002)	562,323
Perry Crisis/Opportunity Fund	22,596	-	4,315	(1,300)	25,611
Therapyship Fund	11,645	-	-	-	11,645
Knowledge House Fund	14,440	-	2,777	-	17,217
Bowness Expansion Fund	123,546	1,300,982	82,538	(6,221)	1,500,845
Inglewood Building Fund	201,432	2,000	40,440	(150,000)	93,872
Research Chair Fund	991,806	5,000	189,672	(150,000)	1,036,478
	<u>1,924,519</u>	<u>1,307,982</u>	<u>444,263</u>	<u>(308,523)</u>	<u>3,368,241</u>

**The Wood's Homes Foundation**  
**Notes to the Financial Statements**  
**For the year ended December 31, 2023 with comparative information for 2022**

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**8. Externally restricted fund balances**

	<b>2021</b>	<b>Donations</b>	<b>Investment Income</b>	<b>Amortization of funds</b>	<b>2022</b>
	\$	\$	\$	\$	\$
Endowment Fund Earnings	115,585	-	(27,127)	-	88,458
Taylor Educational Fund	563,025	-	(89,208)	(3,221)	470,596
Perry Crisis/Opportunity Fund	28,073	-	(4,477)	(1,000)	22,596
Therapyship Fund	12,172	-	(527)	-	11,645
Knowledge House Fund	31,668	-	(3,628)	(13,600)	14,440
Bowness Expansion Fund	57,491	100,000	(13,385)	(20,560)	123,546
Inglewood Building Fund	242,102	25	(40,692)	(3)	201,432
Research Chair Fund	1,369,451	5,000	(232,645)	(150,000)	991,806
	<u>2,419,567</u>	<u>105,025</u>	<u>(411,689)</u>	<u>(188,384)</u>	<u>1,924,519</u>

Investment income (loss) represents realized and unrealized gains (losses) earned by the externally restricted fund balances, net of any applicable general and administrative costs incurred by the fund manager.

Endowment Fund Earnings are comprised of the accumulated investment income on endowment funds that is restricted for distribution (note 9).

The Taylor Educational Fund, including related capital growth and investment income earned was transferred from Wood's on March 31, 2004 and is restricted to further the education of past and present residents of Wood's Homes.

The Perry Crisis/Opportunity Fund was transferred from Wood's on March 31, 2004 and is a resource for individuals closely associated with Wood's Homes who find themselves in critical economic circumstances that threaten their career stability or continuation in a treatment program.

The Therapyship Fund was established in 2004 to support the therapy and counselling program of the Eastside Family Centre.

The Knowledge House Fund was established to support research, training and development for ideas and programs focused on the mission of Wood's Homes.

The Bowness Expansion Fund is restricted for the purpose of construction on the Bowness campus.

The Inglewood Building Fund is restricted for the purpose of purchasing and renovating a property located in Inglewood.

The Research Chair Fund is restricted for the purpose of funding a research chair in partnership with the University of Calgary. The Foundation has committed to provide \$150,000 per year until 2026 to the University of Calgary to fund the research chair.

# The Wood's Homes Foundation

## Notes to the Financial Statements

For the year ended December 31, 2023 with comparative information for 2022

### 9. Restricted for endowment

Funds restricted for endowment purposes are subject to externally imposed restrictions stipulating that the resources be maintained in perpetuity. Investment income earned is not restricted and is reported in note 8.

	<u>2023</u>	<u>2022</u>
	\$	\$
General Endowment	48,554	48,554
Career/Vocational Advancement Fund	28,406	28,406
Calgary Breakfast Club Educational Opportunities Fund	23,782	23,782
Arts/Music	8,650	8,650
Terry Steward – Lend a Hand Fund	7,659	7,659
Family Office Foundation Fund	5,782	5,782
	<u>122,833</u>	<u>122,833</u>

### 10. Related party transactions

The Foundation and Wood's are wholly-owned subsidiaries of the Society.

Transactions between the Foundation, the Society and Wood's are in the normal course of operations and recorded at the exchange amount described below.

During the year, the Foundation recorded the following transactions with the Society:

- a) Received principal repayments of \$10,063 (2022 – \$9,542) on the mortgage of \$435,000 advanced to the Society in 2019; and
- b) Earned investment income of \$21,314 (2022 – \$21,837) on the interest on the mortgage to the Society.

During the year, the Foundation contributed \$886,851 (2022 – \$560,193) to Wood's Homes to advance the mission, goals and objectives of the Wood's Homes.

During the year, the Foundation contributed \$175,009 (2022 – \$nil) to Wood's Homes Society to advance the mission, goals and objectives of the Wood's Homes Society.

During the year, Wood's provided executive support services and office rent for which no amount has been recorded in the statements (2022 – \$nil).

**The Wood's Homes Foundation**  
**Notes to the Financial Statements**  
**For the year ended December 31, 2023 with comparative information for 2022**

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**11. Net change in non-cash working capital**

The net change in non-cash working capital balances related to operations consists of the following:

	<u>2023</u>	<u>2022</u>
	\$	\$
Decrease (increase) in short-term investments	23,392	(4,280)
(Increase) in accounts receivable	(2,503)	(5,097)
Decrease (increase) in prepaid expenses	16,406	(5,557)
Increase in accounts payable and accrued liabilities	23,746	24,532
	<u>61,041</u>	<u>9,598</u>

**12. Financial instruments**

**Credit and interest rate risk**

The Foundation's credit risk exposure relates to cash and cash equivalents, accounts receivable, and mortgage receivable. Management believes the Foundation's exposure to credit risk and interest risk is not significant since the mortgage receivable bears interest at a fixed rate. Cash and cash equivalents are deposited with reputable Canadian commercial banks.

**Price and interest rate risk**

The investments of the Foundation are subject to price risk because changing interest rates impact the market value of the fixed rate investments, general economic conditions affect the market value of equity investments and currency exchange rate changes impact the market value of the investments denominated in currencies other than the Canadian dollar.

The risk is mitigated through the use of an investment manager for the long-term portfolio investments and by investing other funds in short-term fixed rate products with high credit ratings.

**Liquidity risk**

The Foundation uses an investment manager for the investments it plans to hold for a long period of time. These investments are subject to liquidity risk if the Foundation is required to sell at a time that the market for the investments is unfavourable. Liquidity risk is the risk that the Foundation encounters difficulty in meeting its obligations associated with its financial liabilities. Liquidity risk arises from accounts payable and accrued liabilities. The Foundation maintains sufficient cash, investments, and sources of liquidity to discharge and manage its financial liabilities.

There have been no significant changes to the Foundation's risk exposure from 2022.

# **The Wood's Homes Foundation**

## **Notes to the Financial Statements**

### **For the year ended December 31, 2023 with comparative information for 2022**

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#### **13. Comparative information**

Certain comparative information has been reclassified to conform with the current year's presentation. These reclassifications did not impact the Foundation's deficiency of revenue over expenses or fund balances.

#### **14. Fundraising expenses**

Section 7(2) of the Charitable Fund-raising Act of Alberta requires the Foundation to disclose the expenses incurred for the purpose of soliciting contributions.

During the year, the Foundation incurred:

- Remuneration to employees whose principal duties involve fund-raising: \$310,494 (2022 – \$212,147); and
- Direct expenses incurred for the purpose of soliciting contributions: \$132,361 (2022 – \$111,092).